

INDIANA UNIVERSITY OF PENNSYLVANIA

INDIANA CAMPUS LONG RANGE FACILITIES MASTER PLAN

2017 MASTER PLAN REVISION / UPDATE
MARCH 23, 2017

SMITHGROUP JJR

The Master Plan...

- Is a composite document of principles, goals, recommendations and graphics
- Is a long-range tool
- Requires routine “maintenance updates” every year and a comprehensive review every 5 years
- Outlines parameters to strategically manage and phase development opportunities and initiatives
- Is collaborative with community efforts
- Is an organized collection of ideas
- Establishes a framework that defines how the main campus can be improved and/or expanded
- Must remain flexible
- Does not mandate growth, but provides a guide for how to grow



Purpose of the 2017 Master Plan Update + Alignment with 2015-2020 Strategic Plan

- Coordinate facility planning with 2015-2020 Strategic Plan goals, strategy + tactics
 - 1.14** Ensure that our physical infrastructure supports academic programs of high quality and value
 - 3.7.1** Calculate cost estimates for master plan projects to accurately reflect project scope
 - 3.7.2** Work cooperatively across university divisions to determine funding sources for master plan projects
- Support the goals of the Middle States Report
- Enhance a pedestrian-oriented academic campus
- Validate long-range master planning themes
- Coordinate with ongoing planning projects
- Incorporate new and revised initiatives
- Review and revise phasing considerations
- Engage Community Partnerships



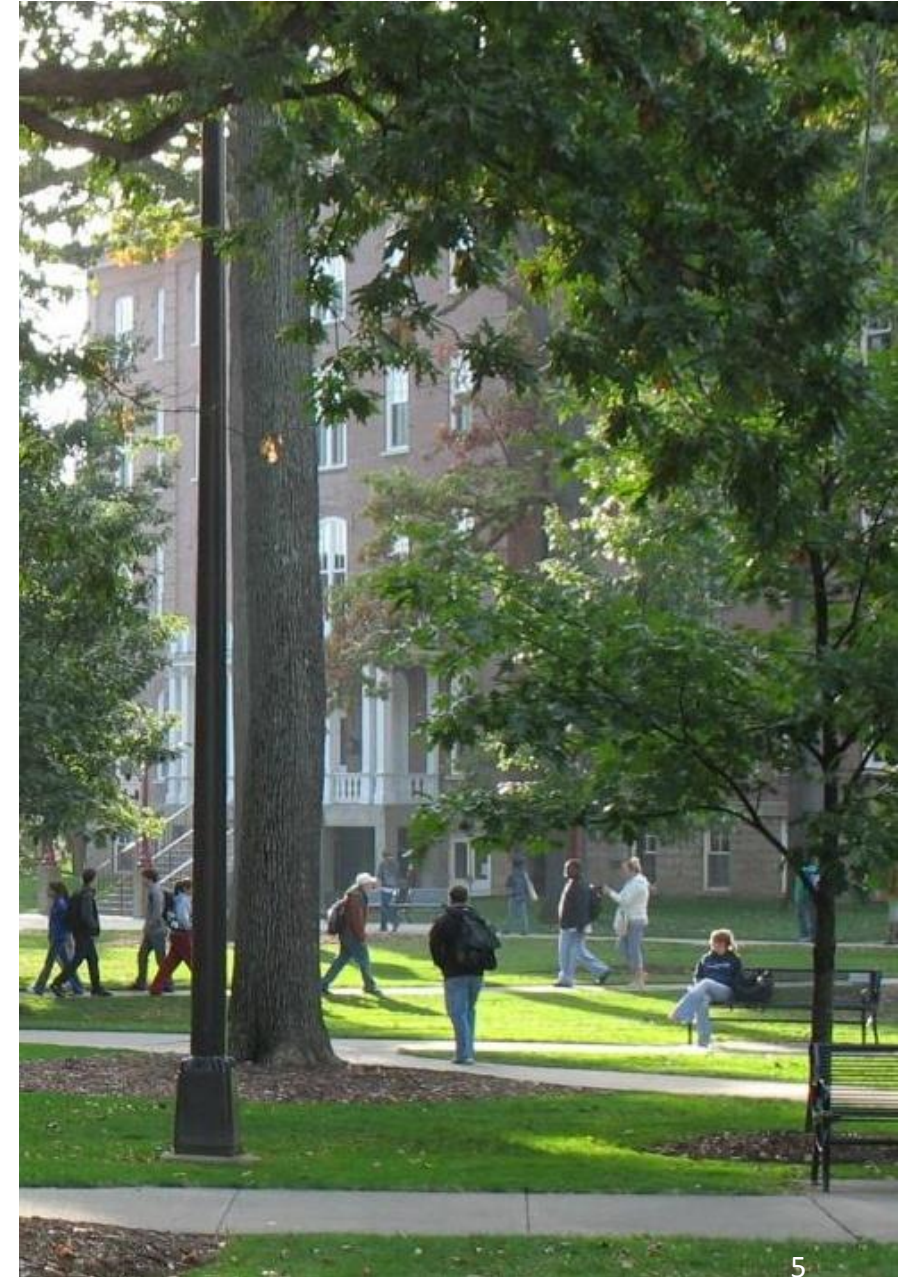
Process + Consensus Building

- 4-Month Process
- 2 In-Person Workshops, 3 Conference Calls
- Cabinet Review
- Focus Group Meetings
 - Academics (Provost)
 - Housing
 - Athletics
 - Recreation



2011 Master Plan Principles

- Focus on core academic strengths
- Match strategic plan values to physical vision
- Develop one institutional identity
- Improve campus image
- Connect north and south campuses
- Foster innovative and collaborative partnerships
- Link campus to surrounding municipalities
- Enrich the physical environment for learning
- Be visionary and realistic
- Develop a financial plan for implementation



Accomplishments Since 2011 Master Plan

- Food Service Master Plan
- Signage Master Plan
- Traffic Studies at Grant & 11th Streets
- Student Housing Study
- Acquired Pike Property
- New Facility of College of Humanities & Social Science
- Sprowls Fine Arts Courtyard
- Close Grant Street between Pratt & 11th
- Athletic Program-Phase 1 Scoreboard
- Crimson Café
- Mapping for ADA Parking and Building Access
- Renovate Folger Hall
- Eicher Building Repurpose
- Traffic Study at Grant Street
- Hospitality Facility at KCAC (Hilton Garden Inn)
- Keith Hall Demo
- North Dining Hall
- Increase Chilled Water Capacity
- Electrical Switchgear Replacement
- Exterior Signage Installation
- Grant Street Mall Interim Phase (Grant Street Park)
- Hoodlebug Trail Extension Study
- Library Planning and Programming
- First Phase of Library Program
- Elkin Center for Multicultural Student Leadership and Engagement
- Sutton Hall Space Study
- Indiana Community University District Plan
- Athletic Master Plan Update
- McCarthy Demolition

New & Revised Initiatives (Since 2014 MP Update)

- **Short-Term Opportunities (0-5 Years)**

- Library 21st Century
- Academic Commons Feasibility Study
- Foster Hall Repurpose
- Grant Street Park
- Center for Multicultural Student Leadership & Engagement – Elkin Hall
- Natural Sciences & Math Building & Mall
- Sutton Hall Space Implementation

- **Mid-Term Opportunities (6-10 Years)**

- Transportation/Parking Phase 1

- **Long-Term Opportunities (11+ Years)**

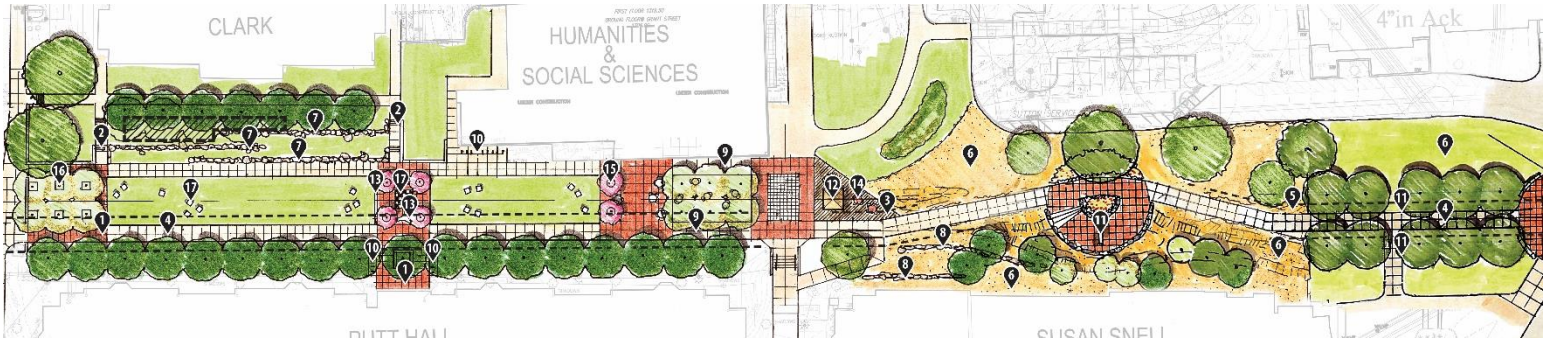
- Pratt Hall Repurpose
- Implement Arboretum Confluence Project



Short-Term Opportunity Highlights



Natural Sciences + Math Mall
View from North Dining Hall

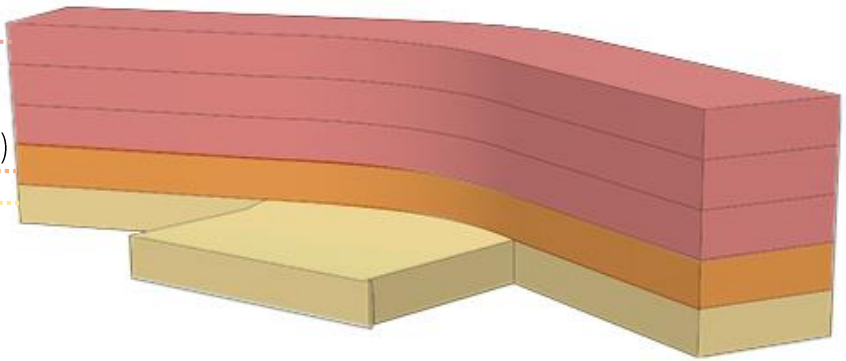


Grant Street Park

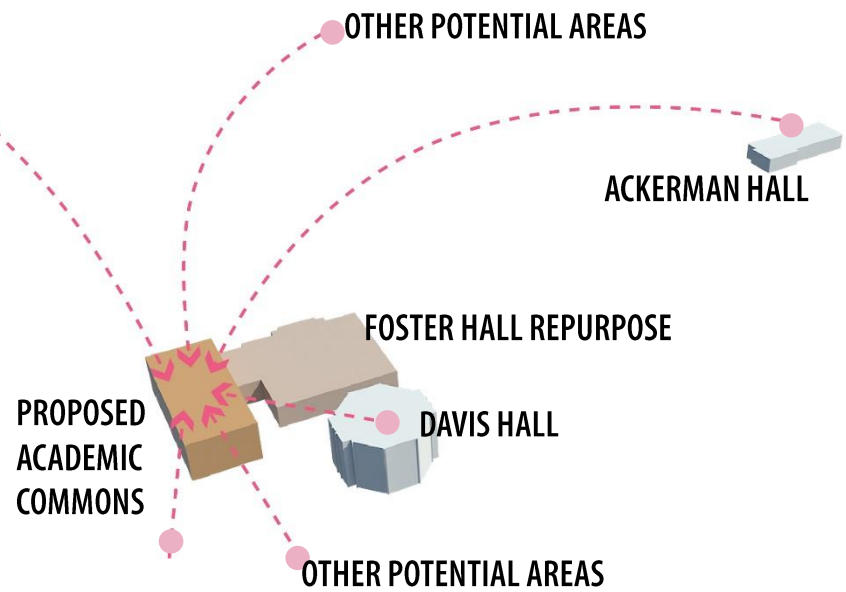
FL 3-5 Short Term: Swing Space
(+/- 35K GSF) Long Term:
Traditional Residence Hall

FL 2 Center for Multicultural Student
Leadership and Engagement (Expansion)

FL 1 Center for Multicultural
Student Leadership and
Engagement (PH 1)



Elkin Hall



Foster Hall

Short-Term Opportunities (0-5 Years)



Key

- Existing IUP Building
- Proposed IUP Building
- Renovated IUP Building
- Parking
- Open Space

- A** New Facility for College of Natural Sciences and Mathematics Design & Construction
- B** Science and Mathematics Green Space /Mall
- C** Leonard Hall Demolition
- D** Pike Building Demolition
- E** Interior Signage Sutton Hall Space Program
- F** Information Kiosk
- G** Center for Multicultural Student Leadership and Engagement—Elkin Hall
- H** Elkin Hall Upper Floors Feasibility Study

- I** Storm Water Improvements Campus – Wide Master Plan
- J** University Bike Program
- K** Participate In Multimodal Community Trail Program (County)
- L** New Public Safety & Police Facility Feasibility Study
- M** Grant Street Park Plan and Implementation
- N** Foster Hall Repurpose Study
- O** University Academic Commons Program Development
- P** University Academic Common Project request to PASSHE/DGS
- Q** Arboretum Phase 1 Confluence Master Plan

- R** Transportation/Parking Study
- S** Whitmyre Hall Renovation
- T** Library of 21st Century Phase 1
- U** Athletic Improvements-Track and Stadium (ph1)
- V** Athletic Improvements-South Campus (ph2)
- W** Campus Wide ADA/Transgender Improvements
- X** Campus Landscape Improvements
- Y** Campus Utilities
- Z** Sustainable Implementation

- AA** Property Acquisitions
- BB** University College
- CC** Sutton Hall Space Implementation
- DD** Safety Initiatives

Short-Term Opportunities (0-5 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
(A)	New Facility for College of Natural Sciences and Mathematics Design & Construction	2017 - 2022	\$92,809,700	PC/CC
(B)	Science and Mathematics Green Space /Mall	2017-2022	\$1,500,000	UC
(C)	Leonard Hall Demolition	2017-2018	\$1,600,000	CC
(D)	Pike Building Demolition	2019-2020	\$350,000	UC
(E)	Interior Signage Sutton Hall Space Program	2018	\$100,000	UC
(F)	Information Kiosk	2019-2020	\$400,000	UC
(G)	Center for Multicultural Student Leadership and Engagement—Elkin Hall	2017-2018	\$2,769,343	AUX
(H)	Elkin Hall Upper Floors Feasibility Study	2021	\$130,000	UC
(I)	Storm Water Improvements Campus – Wide Master Plan	2017	\$151,780	UC
(J)	University Bike Program	2017-2018	\$75,000	UC
(K)	Participate In Multimodal Community Trail Program (County)	2017 - 2019	\$30,000	UC/Other
(L)	New Public Safety & Police Facility Feasibility Study	2018 - 2019	\$150,000	UC
(M)	Grant Street Park Plan and Implementation	2017 - 2019	\$1,400,000	UC
(N)	Foster Hall Repurpose Study	2017 - 2018	\$120,000	UC
(O)	University Academic Commons Program Development	2018 - 2019	\$300,000	UC
(P)	University Academic Common Project request to PASSHE/DGS	2019	To Be Determined	
(Q)	Arboretum Phase 1 Confluence Master Plan	2017-2019	\$250,000	Other/UC
(R)	Transportation/Parking Study	2018 - 2019	\$200,000	UC
(S)	Whitmyre Hall Renovation	2017-2019	\$4,495,621	AUX/UC
(T)	Library of 21 st Century Phase 1	2017-2019	\$500,000	UC/PC
(U)	Athletic Improvements-Track and Stadium (ph1)	2017-2018	\$2,497,925	AUX
(V)	Athletic Improvements-South Campus (ph2)	2019-2020	\$5,445,000	AUX/UC/Other
(W)	Campus Wide ADA/Transgender Improvements	2017-2021	\$400,000	UC
(X)	Campus Landscape Improvements	2017-2021	\$400,000	UC
(Y)	Campus Utilities	2017-2022	\$2,320,000	UC
(Z)	Sustainable Implementation	2017-2022	Open End	
(AA)	Property Acquisitions	2017-2022	Open End	
(BB)	University College	2018	To Be Determined	
(CC)	Sutton Hall Space Implementation	2017-2022	\$250,000	UC
(DD)	Safety Initiatives	2017-2022	Open End	UC

CC = Commonwealth Capital
 PC = Private Capital
 UC = University Capital
 Aux = Auxiliary Funding
 Other



Mid-Term Opportunities (6-10 Years)



Key

- Existing IUP Building
- Proposed IUP Building
- Renovated IUP Building
- Parking
- Open Space

- | | |
|---|---|
| <ul style="list-style-type: none"> (A) University Academic Commons Design (B) New Public Safety & Police Facility Design & Construction (C) University Towers Demolition (D) Transportation/Parking Phase 1 (E) Library 21st Century Phase 2-3 (F) Storm Water Improvements Implementation | <ul style="list-style-type: none"> (G) Campus Landscape Improvements (H) Campus wide ADA/Transgender Improvements (I) Campus Utilities (J) Sustainability Implementation (K) Property Acquisitions (L) Safety Initiatives |
|---|---|

Mid-Term Opportunities (5-10 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
Ⓐ	University Academic Commons Design	2021-2027	Depends on PASSHE/DGS priority	CC/Other
Ⓑ	New Public Safety & Police Facility Design & Construction	2021-2023	Determined in feasibility study	UC
Ⓒ	University Towers Demolition	2023	\$750,000	UC
Ⓓ	Transportation/Parking Phase 1	2020	To Be Determined	UC/Other
Ⓔ	Library 21 st Century Phase 2-3	2011-20221	To Be Determined	UC
Ⓕ	Storm Water Improvements Implementation	2022 - 2027	Phasing and cost determined in Master Plan	UC/PC/Other
Ⓖ	Campus Landscape Improvements	2022-2027	\$400,000	UC
Ⓗ	Campus wide ADA/Transgender Improvements	2022-2027	\$400,000	UC
Ⓘ	Campus Utilities	2022-2027	\$300,000	UC
Ⓙ	Sustainability Implementation	2022-2027	Open End	UC/PC
Ⓚ	Property Acquisitions	2022-2027	Open End	UC/PC
Ⓛ	Safety Initiatives	2022-2027	Open End	UC/PC

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 Other



Long-Term Opportunities (10+ Years)



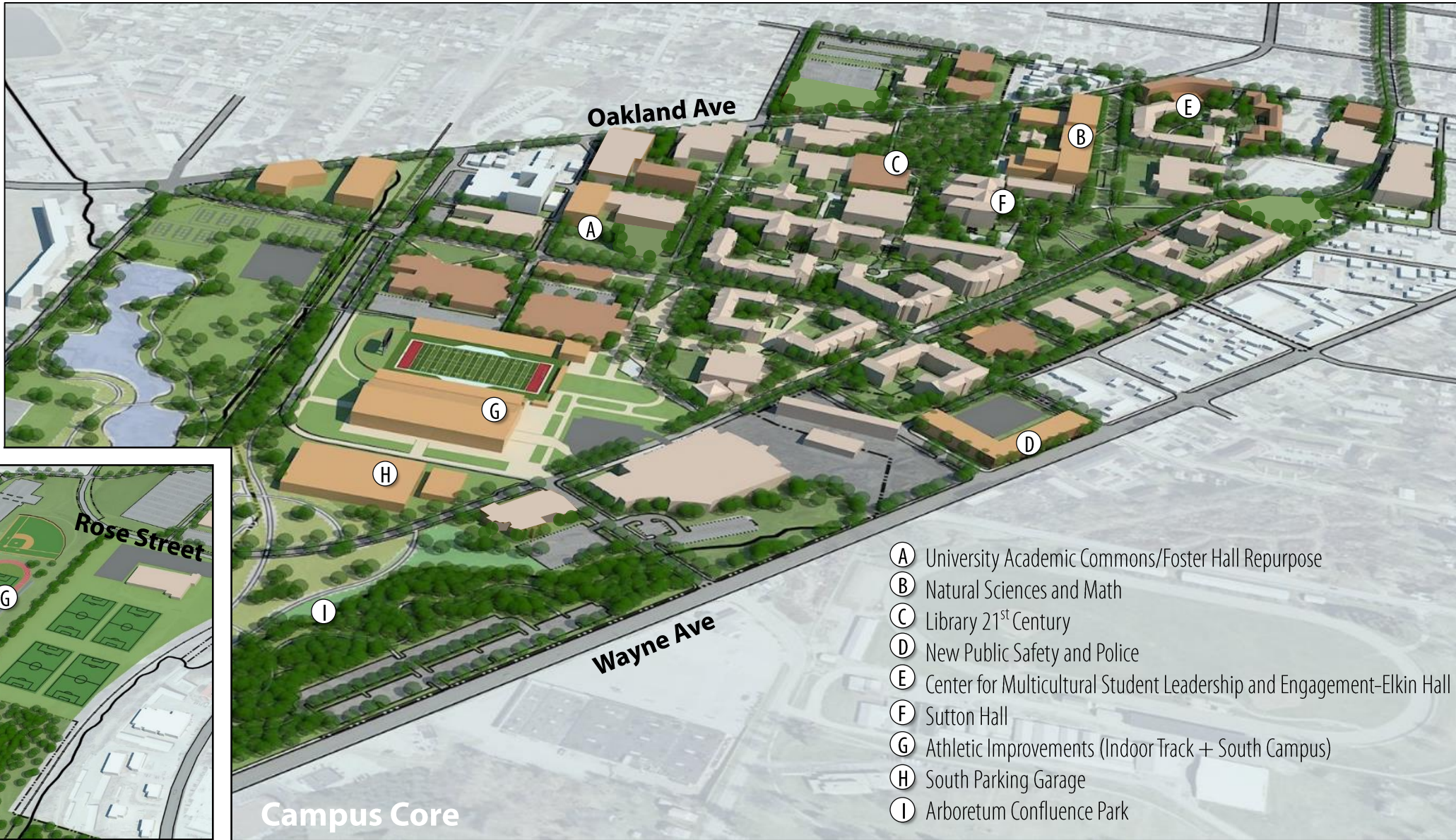
- A** Repurpose Pratt Hall
- B** Academic Commons Construction
- C** Davis Hall
 - Relocate Child Care
 - Demolition
- D** Ackerman Repurpose or Demolition
- E** Sutton Hall East Lawn and Fountain

- F** Transportation/Parking Phase 2
- G** Allegheny Arboretum KCAC Site Design and Construction
- H** Update, Renovate or Repurpose
 - Stouffer Hall
 - Zink Hall
 - Johnson Hall
 - Sprowls Hall
 - Pierce Hall

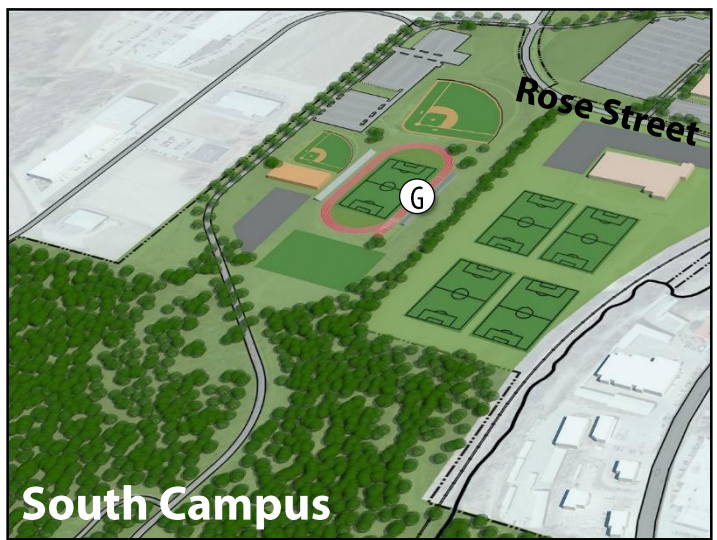
- I** Athletic Improvements Phases 3 thru 6
- J** 12 Street Extension-Maple Street KCAC
- K** Pratt Drive Extension – KCAC to Rose Street
- L** Stadium Parking Garage
- M** West Campus Entrance/Maple Street Improvements 11th to Oakland

- N** Campus Landscape Improvements
- O** Campus wide ADA/Transgender Improvements
- P** Campus Utilities
- Q** Sustainable Implementation
- R** Property Acquisitions

A Vision for the Future



- Ⓐ University Academic Commons/Foster Hall Repurpose
- Ⓑ Natural Sciences and Math
- Ⓒ Library 21st Century
- Ⓓ New Public Safety and Police
- Ⓔ Center for Multicultural Student Leadership and Engagement-Elkin Hall
- Ⓕ Sutton Hall
- Ⓖ Athletic Improvements (Indoor Track + South Campus)
- Ⓗ South Parking Garage
- Ⓘ Arboretum Confluence Park



South Campus

Campus Core