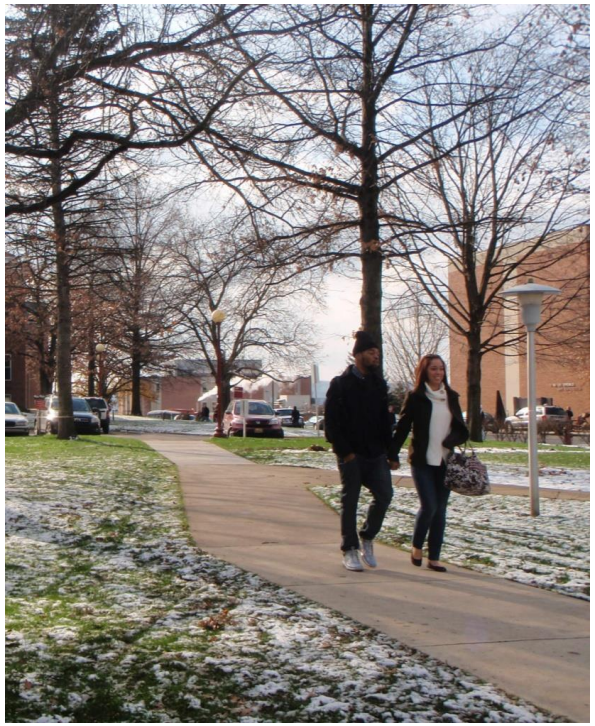
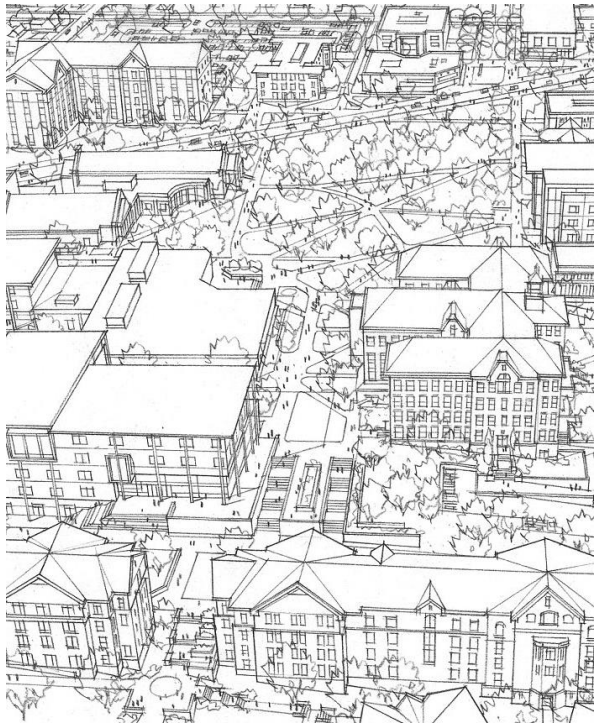




INDIANA UNIVERSITY OF PENNSYLVANIA
LONG RANGE FACILITIES MASTER PLAN

2014 MASTER PLAN REVISION / UPDATE

DECEMBER 4, 2014

SMITHGROUP JJR

The Master Plan…

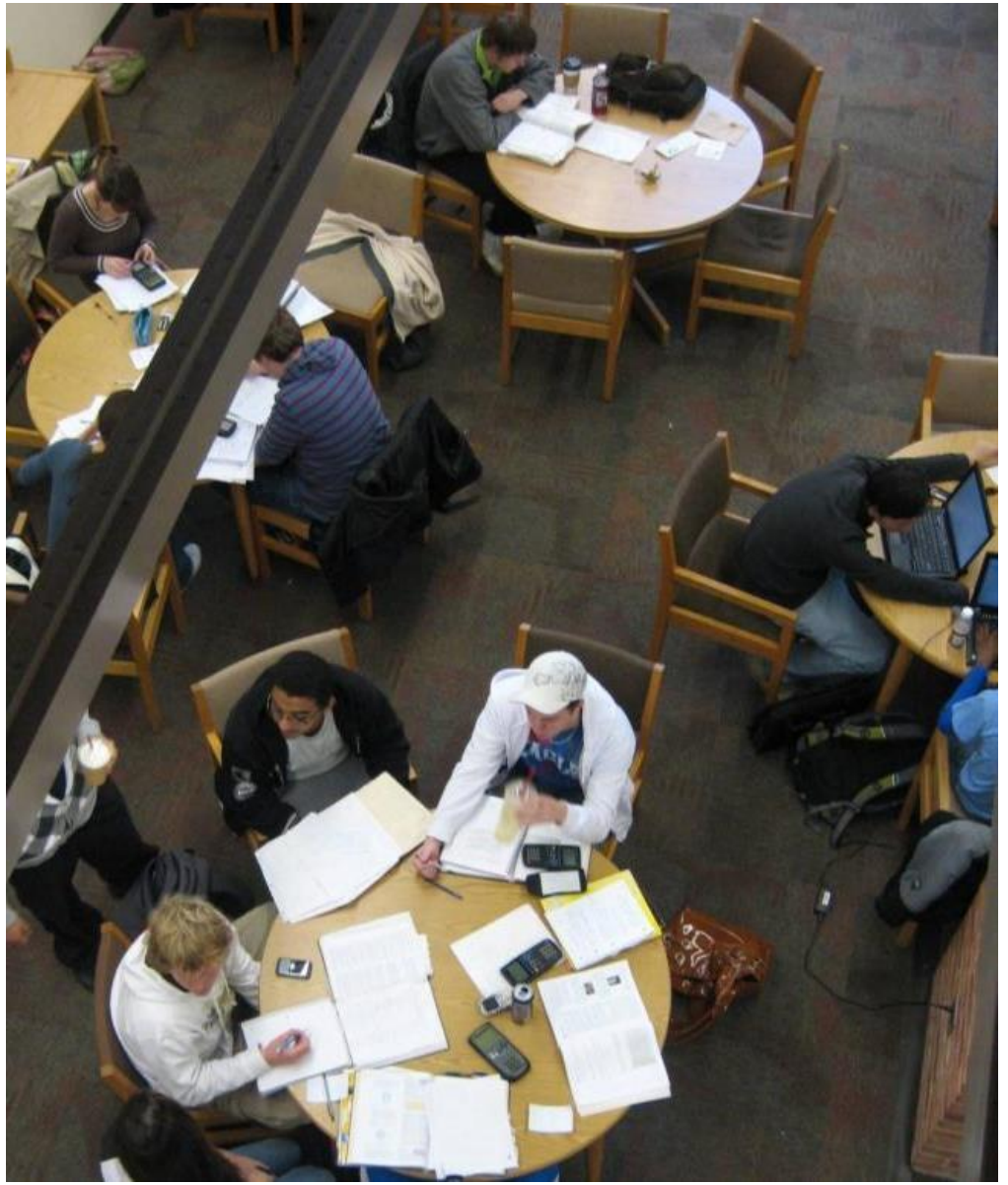
- Is a composite document of principles, goals, recommendations and graphics
- Is a long-range tool
- Requires routine "maintenance updates" every year and a comprehensive review every 5 years
- Outlines parameters to strategically manage and phase development opportunities and initiatives
- Is IUP's Plan
- Is an organized collection of ideas
- Establishes a framework that defines how the main campus can be improved and/or expanded
- Must remain flexible
- Does not mandate growth, but provides a guide for how to grow

Purpose of the Master Plan Update

- Coordinate facility planning with University Strategic Plan
- Validate long-range planning themes
- Coordinate with ongoing planning projects
- Incorporate new and revised initiatives
- Review and revise short-, mid- and long-range phasing considerations
- Provide early visioning for:
  - College of Natural Sciences and Mathematics
  - Long-range considerations for an academic commons
  - Future of the library
  - Athletics facilities and uses
  - Recreation facilities and uses

Process + Consensus Building

- 4-Month Process
- 3 In-Person Workshops
- Cabinet Review
- Focus Group Meetings
  - Academics (Provost)
  - Library
  - Housing
  - Parking
  - Athletics
  - Recreation



Master Plan Alignment

IUP VISION

- Students, faculty, staff, alumni and community members
- Teaching, research and service
- Innovative leaders
- Intentional and interconnected learning experiences
- Connected to a shared future

IUP VALUES

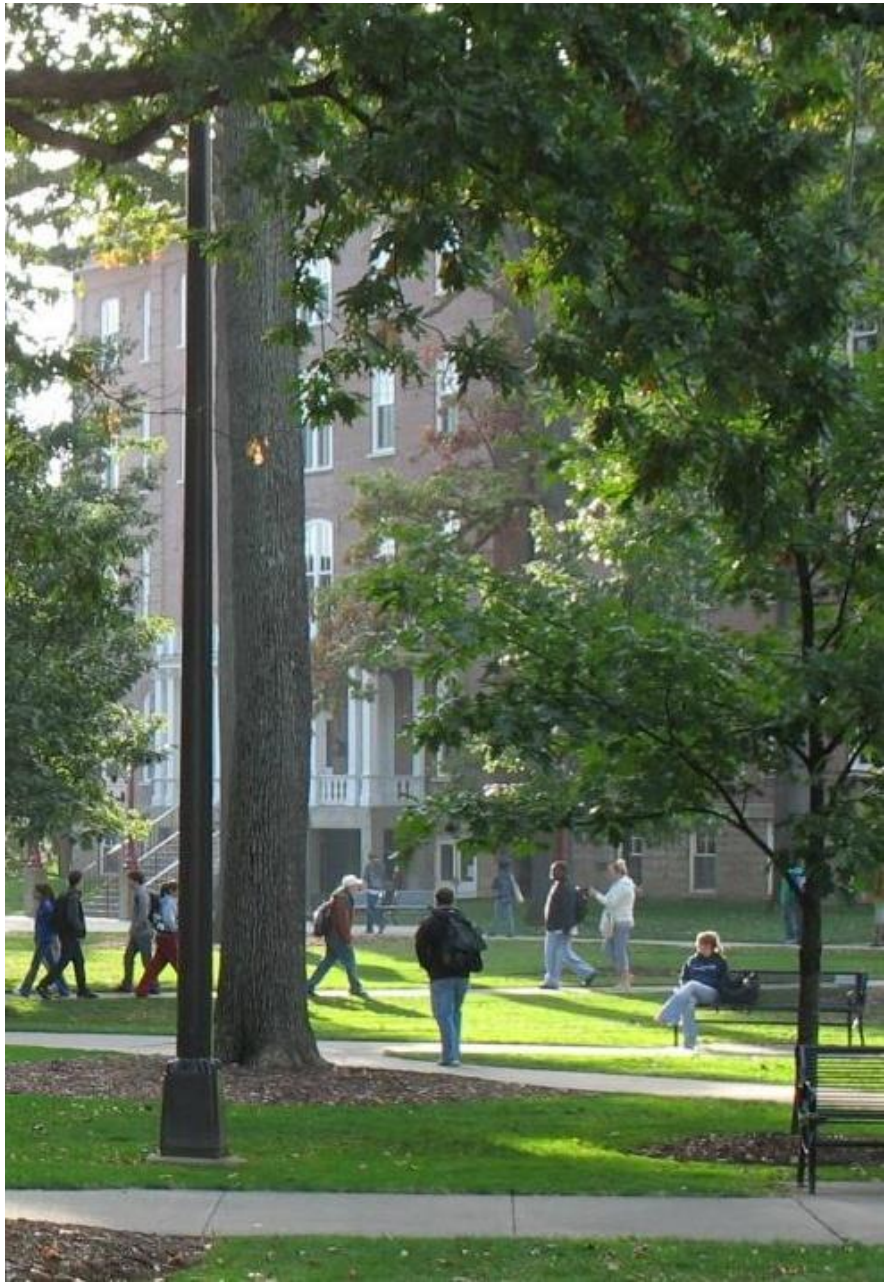
- Excellent return on educational investment
- Know students as individuals
- Range of innovative programs and scholarship
- Evidence in decision making
- IUP's tradition in Indiana and western Pennsylvania
- Historic, inspirational, and functional campus
- Place-committed students
- Engaged, successful alumni

IUP STRATEGIC PLAN

- Innovative academic programs of high quality and value
- Prepare students for work, life and academic success
- Secure IUP's financial future
- Build upon strong relationships with off-campus partners

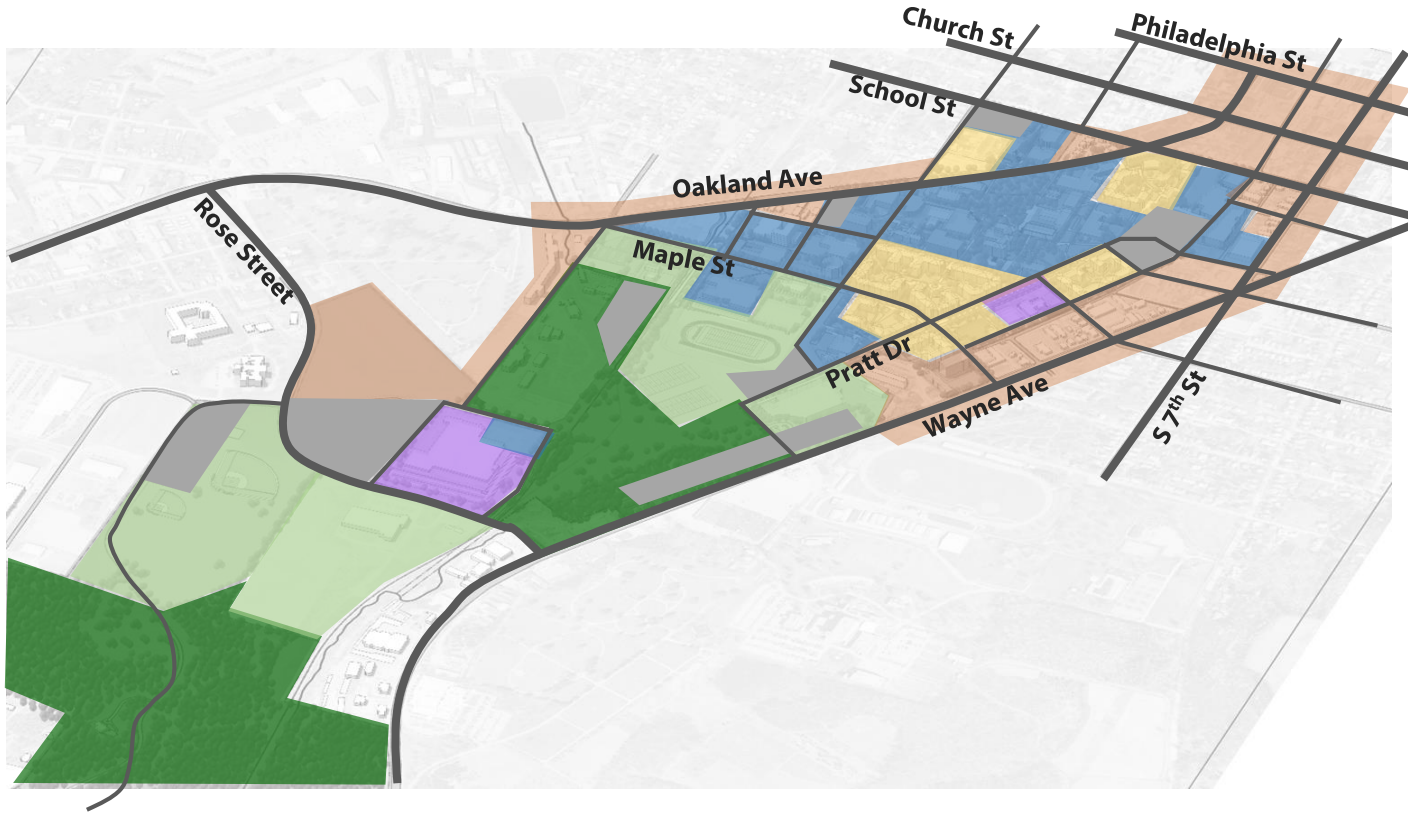
2011 Master Plan Principles

- Focus on core academic strengths
- Match strategic plan values to physical vision
- Develop one institutional identity
- Improve campus image
- Connect north and south campuses
- Foster innovative and collaborative partnerships
- Link campus to town
- Enrich the physical environment for learning
- Be visionary and realistic
- Develop a financial plan for implementation



2011 Master Plan Organizational Concept

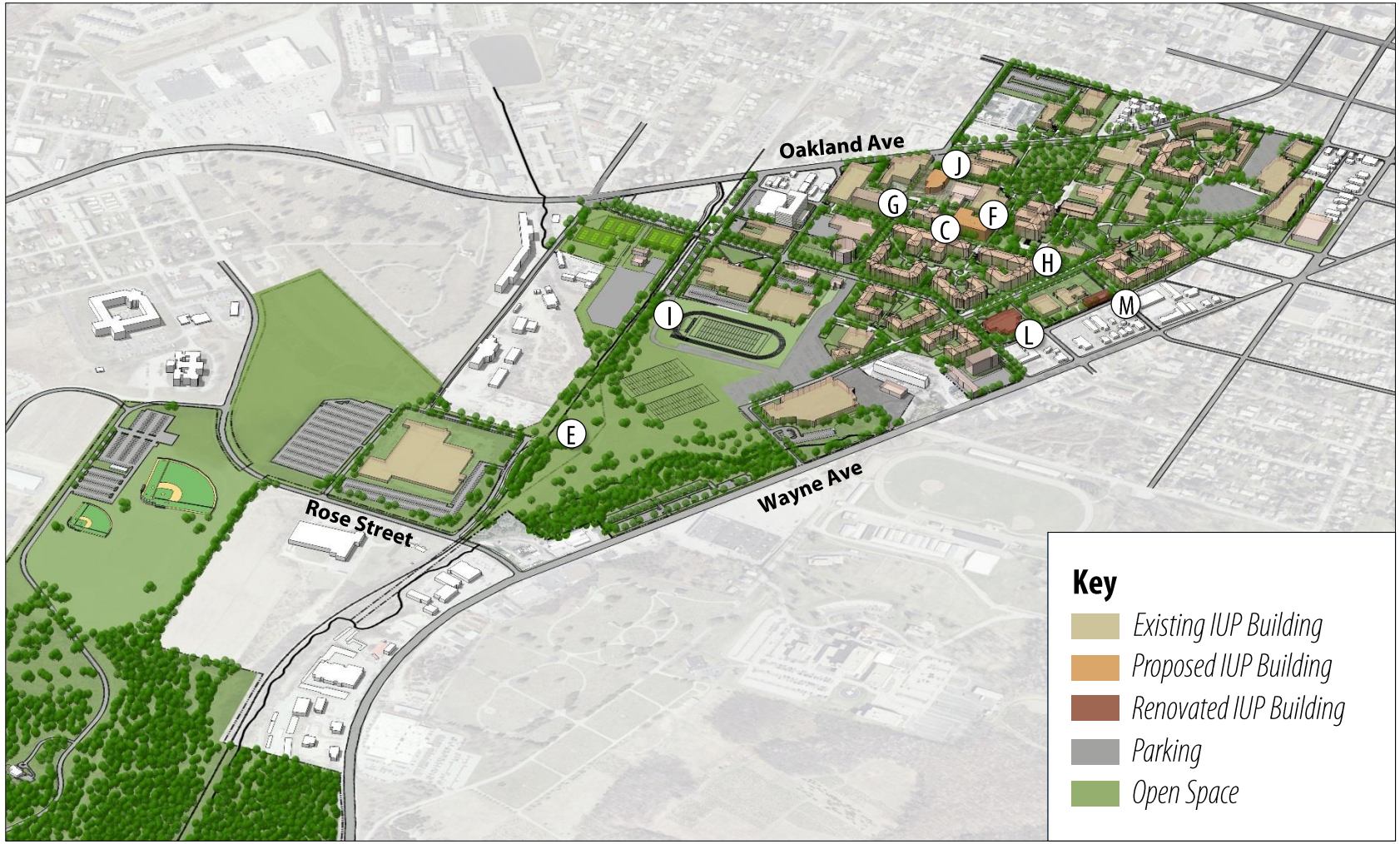
- Selectively infill the northern part of campus
- Preserve the environmental integrity of the southern part of campus
- Create a north-south transit linkage
- Address and strengthen the campus edges
- Develop overlapping academic neighborhoods
- Engage downtown Indiana
- Create meaningful interior open spaces
- Enhance social gathering locations
- Expand competitive athletics and recreation opportunities



A Living Document!

Accomplishments Since 2011**

*** Refers to work completed or started in the last 3 years. Please see pages 63-69 of the August, 2011 Long Range Facilities Master Plan*



Not Shown: (A) (B) (D) (K)

(A) Food Service Master Plan
(B) Signage Master Plan
(C) Traffic Studies at Grant & 11th Street
(D) Student Housing Study
(E) Acquired Pike Property
(F) New Facility for College of Humanities & Social Science
(G) Sprowl's Fine Arts Courtyard Design
(H) Close Grant St. between Pratt & 11th (For Construction)
(I) Athletic Program-Phase I Scoreboard
(J) Crimson Café Design/Construction
(K) Mapping for ADA Parking and Building Access
(L) Renovate Folger Hall
(M) Eicher Building Repurposed

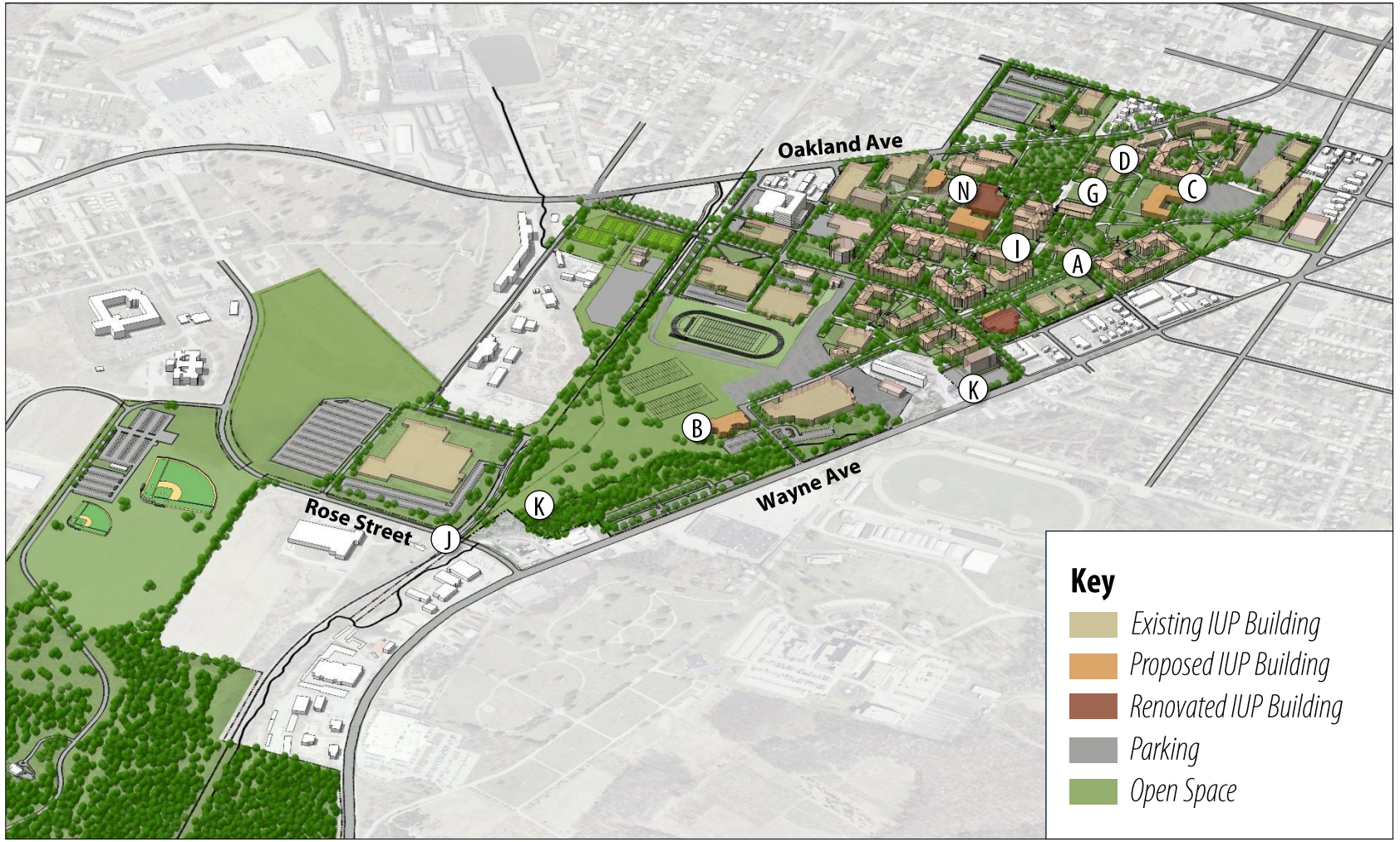
New & Revised Initiatives

- **Short-Term Opportunities (3-5 Years)**
  - New Facility for College of Natural Science and Math Design
  - Library Planning and Programming
  - Exterior Signage Installation

- **Mid-Term Opportunities (6-10 Years)**
  - New Location for Police/Public Safety & Visitor Center
  - New Options for Non-Traditional Student Housing
  - Improvements to Existing South Campus Athletics
  - New Academic Commons Feasibility Study
  - 8th Street connection to Philadelphia Street & Borough

- **Long-Term Opportunities (11+ Years)**
  - New Academic Commons on Foster Site / Design & Construction
  - South Campus Recreation Facilities
  - South Parking Garage

Short-Term Opportunities (3-5 Years)



Ⓐ Traffic Study at Grant
Ⓑ Hospitality Facility at KCAC
Ⓒ North Dining Hall / Keith Hall Demo
Ⓓ New Facility for College of Natural Science & Math Design
Ⓔ Increase Chilled Water Capacity
Ⓕ Electrical Switchgear Replacement
Ⓖ Demo Leonard Hall
Ⓗ Exterior Signage Installation
Ⓘ Grant Street Mall Interim Phase
Ⓙ Hoodlebug Trail Extension Study
Ⓚ Demo McCarthy, Pike Building & Surface Parking Construction
Ⓛ Campus Landscape Improvements
Ⓜ Crimson Line Mapping
Ⓝ Library Planning and Programming
Ⓞ Interior Signage Installation
Ⓟ Non-Traditional Student Housing Study
Ⓠ Property Acquisition

Not Shown: Ⓔ Ⓕ Ⓗ Ⓛ Ⓜ Ⓞ Ⓟ Ⓠ

updated/revised items since 2011 plan =

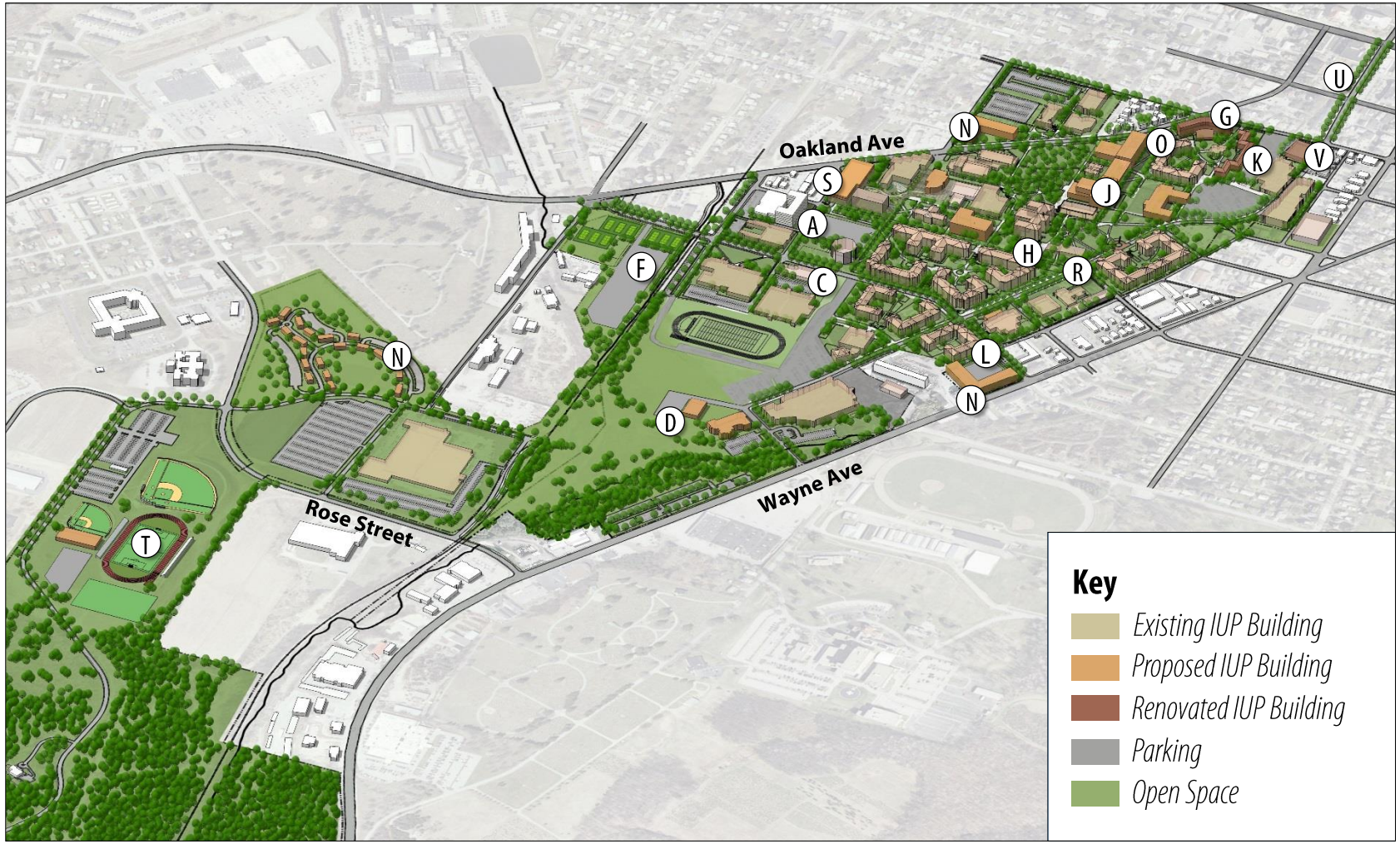
Short-Term Opportunities (3-5 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
A	Traffic Study at Grant	2014	$25,000	UC
B	Hospitality Facility at KCAC	2014-15	$20,000,000	Other
C	North Dining Hall / Keith Hall Demo	2014-17	$18,125,000	Aux
D	New Facility for College of Natural Science & Math Design	2015	$14,100,000	CC/Other
E	Increase Chilled Water Capacity	2015	$2,200,000	CC
F	Electrical Switchgear Replacement	2015	$2,000,000	UC
G	Demo Leonard Hall	2015	$1,600,000	CC
H	Exterior Signage Installation	2015	$1,135,690	UC
I	Grant Street Mall Interim Phase	2015	$250,000	UC
J	Hoodlebug Trail Extension Study	2015-16	$5,000/$15,000	UC/Other
K	Demo McCarthy, Pike Building & Surface Parking Construction	2015-16	$1,200,000	UC/Aux
L	Campus Landscape Improvements	2015-16	$100,000	UC/Other
M	Crimson Line Mapping	2015-16	$25,000	UC
N	Library Planning and Programming	2015-16	$10,000	UC
O	Interior Signage Installation	2016	$2,202,040	UC
P	Non-Traditional Student Housing Study	2016	$100,000	Aux
Q	Property Acquisition		Not Available	UC

CC = Commonwealth Capital
PC = Private Capital
UC = University Capital
Aux = Auxiliary Funding
Other

updated/revised items since 2011 plan =

Mid-Term Opportunities (6-10 Years)



Not Shown: (B) (E) (I) (M) (P) (Q) (W)

(A) Demo Foster Hall/Interim Use
(B) New Academic Commons Feasibility Study
(C) Demo Reschini House; Relocate Occupants
(D) New Facility for Police/Public Safety & Visitor Center
(E) Campus wide Utility Study
(F) Demo R&P Building with Remediation; Relocate Occupants
(G) Renovate Elkin Hall
(H) Grant Street Mall Final Design
(I) Campus Landscape Improvements
(J) New Facility for College Of Natural Science & Math Construction
(K) Renovate Whitmyre Hall
(L) Demo University Towers
(M) Arboretum Master Plan
(N) Non-Traditional Student Housing Construction (Options)
(O) Science Mall (East Lawn To Oakland Ave)
(P) Program for University Multi-Cultural Center
(Q) Performance Hall Study
(R) Crimson Line Phase II
(S) Add Two Levels to Existing Parking Deck
(T) Athletic Program–Phase II Improvements to South Campus Athletics
(U) 8th Street Connection to Philadelphia Street & Borough
(V) Relocate University Services From Pratt Hall; Site Utilized by Co-op
(W) Property Acquisition

updated/revised items since 2011 plan =

Mid-Term Opportunities (6-10 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
A	Demo Foster Hall/Interim Use	2017	$2,000,000	UC/Aux
B	New Academic Commons Feasibility Study	2017	$350,000	UC
C	Demo Reschini House; Relocate Occupants	2017	$75,000	UC
D	New Facility for Police/Public Safety & Visitor Center	2017-18	$14,500,000	UC
E	Campus wide Utility Study	2017-18	$300,000	UC
F	Demo R&P Building with Remediation; Relocate Occupants	2018	$150,000	UC
G	Renovate Elkin Hall	2018-19	$18,152,000	Aux
H	Grant Street Mall Final Design	2018-19	$4,700,000	UC/Other
I	Campus Landscape Improvements	2018-19	$100,000	UC/Other
J	New Facility for College Of Natural Science & Math Construction	2018-20	$78,700,000	CC/Other
K	Renovate Whitmyre Hall	2018-20	$3,000,000	Aux/PC/Other
L	Demo University Towers	2019	$1,000,000	UC/Aux
M	Arboretum Master Plan	2019	$150,000	Other
N	Non-Traditional Student Housing Construction (Options)	2019-20	$38,000,000	Aux/PC
O	Science Mall (East Lawn To Oakland Ave)	2019-20	$1,900,000	UC/Other
P	Program for University Multi-Cultural Center	2020	$125,000	Aux/PC/Other
Q	Performance Hall Study	2020	$75,000	UC
R	Crimson Line Phase II	2020	$50,000	UC/PC/Other
S	Add Two Levels to Existing Parking Deck	2020-21	$7,100,000	Aux/UC
T	Athletic Program-Phase II Improvements to South Campus Athletics	2020-21	$5,445,000	Aux/PC/Other
U	8th Street Connection to Philadelphia Street & Borough	2020-21	Not Available	PC/Other
V	Relocate University Services From Pratt Hall; Site Utilized by Co-op	2020-21	Not Available	
W	Property Acquisition		Not Available	UC

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Other

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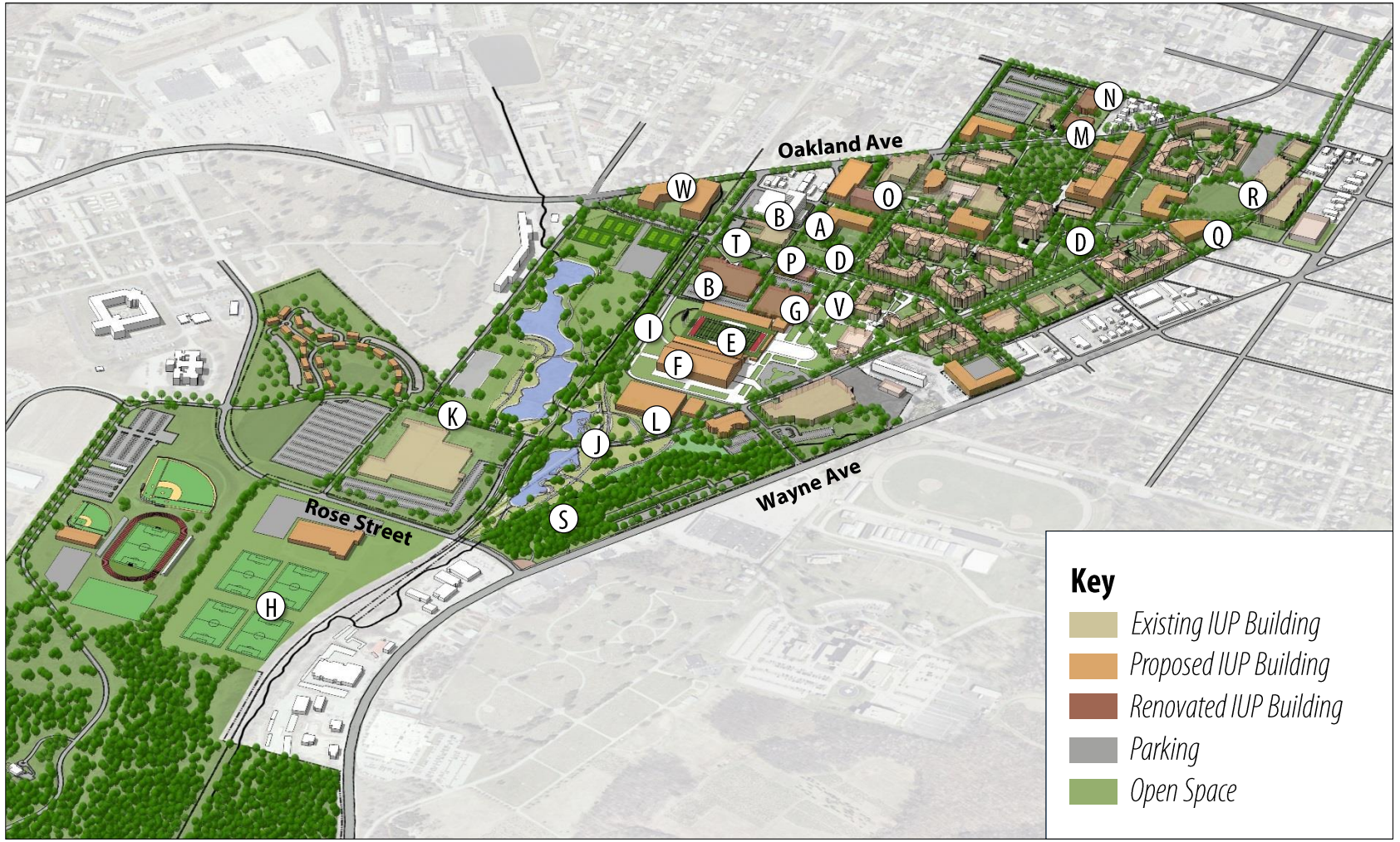
Long-Term Opportunities (11+ Years)



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Note: No Costs Associated with Long-Term Opportunities as part of this Master Plan Update

Ⓐ New Academic Commons on Foster Site/ Design & Construction
Ⓑ Renovate Stouffer and Zink Halls
Ⓒ Relocate Child Day Care
Ⓓ Demo Ackerman & Davis
Ⓔ Athletic Program–Phase III New Football Stadium
Ⓕ Athletic Program–Phase IV Indoor Track
Ⓖ Athletic Program–Phase V Renovate Field House
Ⓗ South Campus Recreation Facilities
Ⓘ 12th Street Extension--KCAC to Maple St.
Ⓙ Extension of Pratt Drive--KCAC to Rose Street
Ⓚ Crimson Line Phase III
Ⓛ South Parking Garage
Ⓜ Renovate Johnson Hall
Ⓝ Renovate Stright Hall
Ⓞ Renovate Sprowls
Ⓟ Renovate Pierce Hall
Ⓠ University Multi-Cultural Center
Ⓡ Co-op Garage & Terrace
Ⓢ Arboretum at KCAC Area-- Design & Construction
Ⓣ Maple Street Improvements 11th to Oakland
Ⓤ Campus Landscape Improvements
Ⓥ 11th Street Mall (Grant to Filed House)
Ⓦ New Academic Triangle at Oakland and Maple
Ⓧ Property Acquisition

updated/revised items since 2011 plan =

A Vision for the Future