

INDIANA UNIVERSITY OF PENNSYLVANIA LONG RANGE FACILITIES MASTER PLAN

2014 MASTER PLAN REVISION / UPDATE
DECEMBER 4, 2014

SMITHGROUP JJR

The Master Plan...

- Is a composite document of principles, goals, recommendations and graphics
- Is a long-range tool
- Requires routine “maintenance updates” every year and a comprehensive review every 5 years
- Outlines parameters to strategically manage and phase development opportunities and initiatives
- Is IUP’s Plan
- Is an organized collection of ideas
- Establishes a framework that defines how the main campus can be improved and/or expanded
- Must remain flexible
- Does not mandate growth, but provides a guide for how to grow



Purpose of the Master Plan Update

- Coordinate facility planning with University Strategic Plan
- Validate long-range planning themes
- Coordinate with ongoing planning projects
- Incorporate new and revised initiatives
- Review and revise short-, mid- and long-range phasing considerations
- Provide early visioning for:
 - College of Natural Sciences and Mathematics
 - Long-range considerations for an academic commons
 - Future of the library
 - Athletics facilities and uses
 - Recreation facilities and uses



Process + Consensus Building

- 4-Month Process
- 3 In-Person Workshops
- Cabinet Review
- Focus Group Meetings
 - Academics (Provost)
 - Library
 - Housing
 - Parking
 - Athletics
 - Recreation



Master Plan Alignment

IUP VISION

- Students, faculty, staff, alumni and community members
- Teaching, research and service
- Innovative leaders
- Intentional and interconnected learning experiences
- Connected to a shared future

IUP VALUES

- Excellent return on educational investment
- Know students as individuals
- Range of innovative programs and scholarship
- Evidence in decision making
- IUP's tradition in Indiana and western Pennsylvania
- Historic, inspirational, and functional campus
- Place-committed students
- Engaged, successful alumni

IUP STRATEGIC PLAN

- Innovative academic programs of high quality and value
- Prepare students for work, life and academic success
- Secure IUP's financial future
- Build upon strong relationships with off-campus partners



THE VISION FOR IUP'S FUTURE

Indiana University of Pennsylvania is a community where teaching, research, and service empower students to become innovative leaders while enhancing communities throughout the world. Remaining true to its traditions, IUP assesses society's needs and opportunities and meets them.

Students are hardworking, ready to learn, and come from diverse cultures, places, and backgrounds. Energetic, dedicated, and diverse staff and faculty members welcome them to a personal, vibrant college home. Students participate in many intentional and interconnected learning experiences in their studies, in their lives, and in the world.

Professors are active scholars and teachers in their disciplines who work together to expand their impact. They engage students in carefully designed open-ended, hands-on experiences to reinforce and enrich what students learn in the classroom. Professors use technology to enhance student learning and augment the face-to-face and peer-learning experiences that are the foundation of excellent education.

Alumni say their student experience was the best preparation for work and life. They continue to find joy in the bonds they built as students and the new connections they make with faculty and staff members, students, and other alumni. They are proud and they choose to invest in IUP's future.

IUP and the communities it serves work together to build a strong society and robust economy. IUP uses partnerships and activities to connect community members, students, faculty and staff members, and alumni, building a commitment to their shared future.

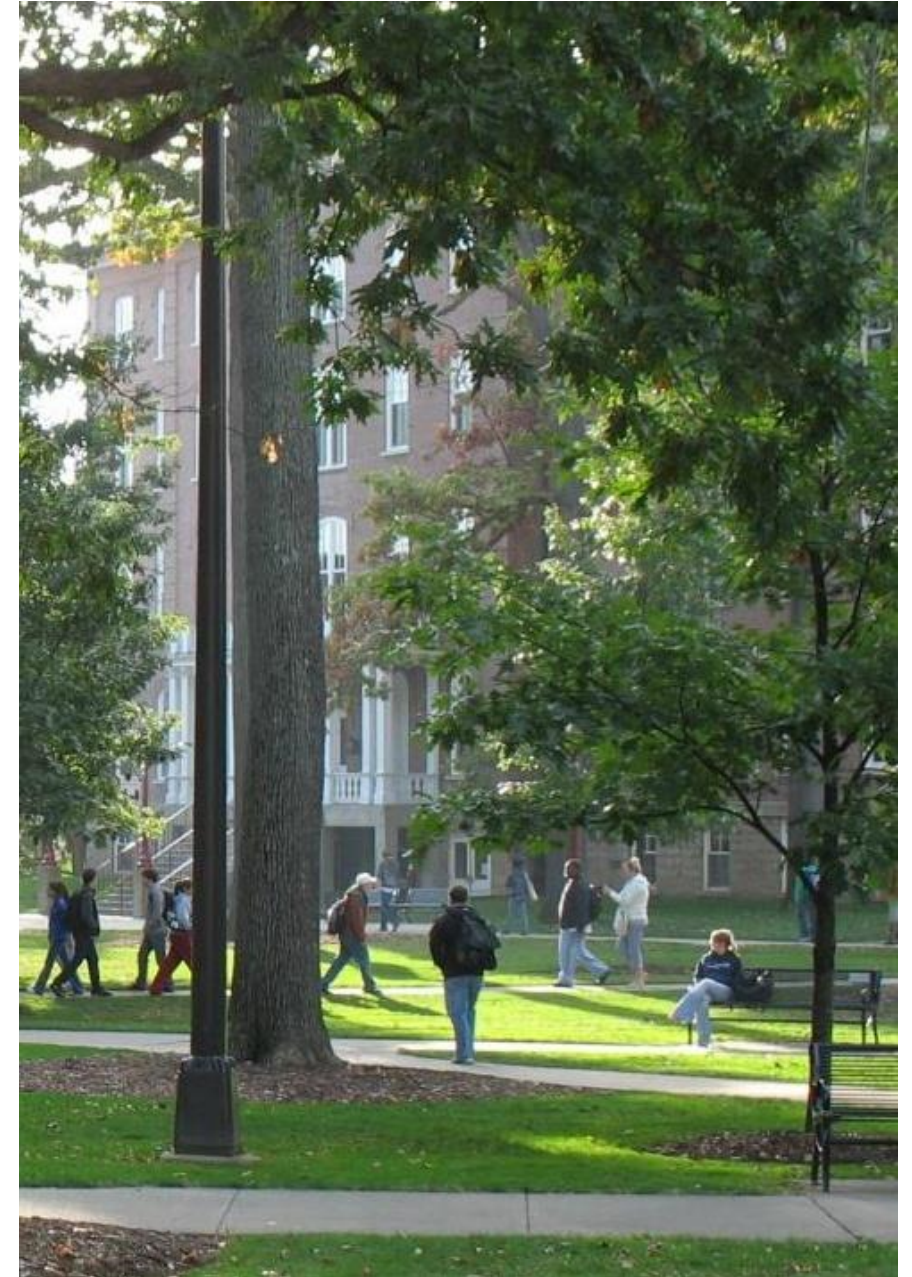
IUP VALUES

- Demonstrating an excellent return on educational investment
- Knowing students as individuals who work closely with faculty and staff members
- Responding to the needs of students and society with a range of innovative programs and scholarship
- Employing evidence in decision making and in demonstrating results
- Drawing on IUP's tradition in Indiana and western Pennsylvania to serve students worldwide
- Enjoying historic, inspirational, and functional campuses and facilities
- Using technology to reach place-committed students and enhance learning for all
- Celebrating engaged, successful alumni

A collaborative effort by members of the immediate university community, alumni, and members of the external community, IUP's vision statement acts as a beacon to mark the desired state of the university in its 150th year, 2025. Now and during the years leading up to the sesquicentennial, IUP will build and follow a strategic plan that will serve as a map to reach the vision.

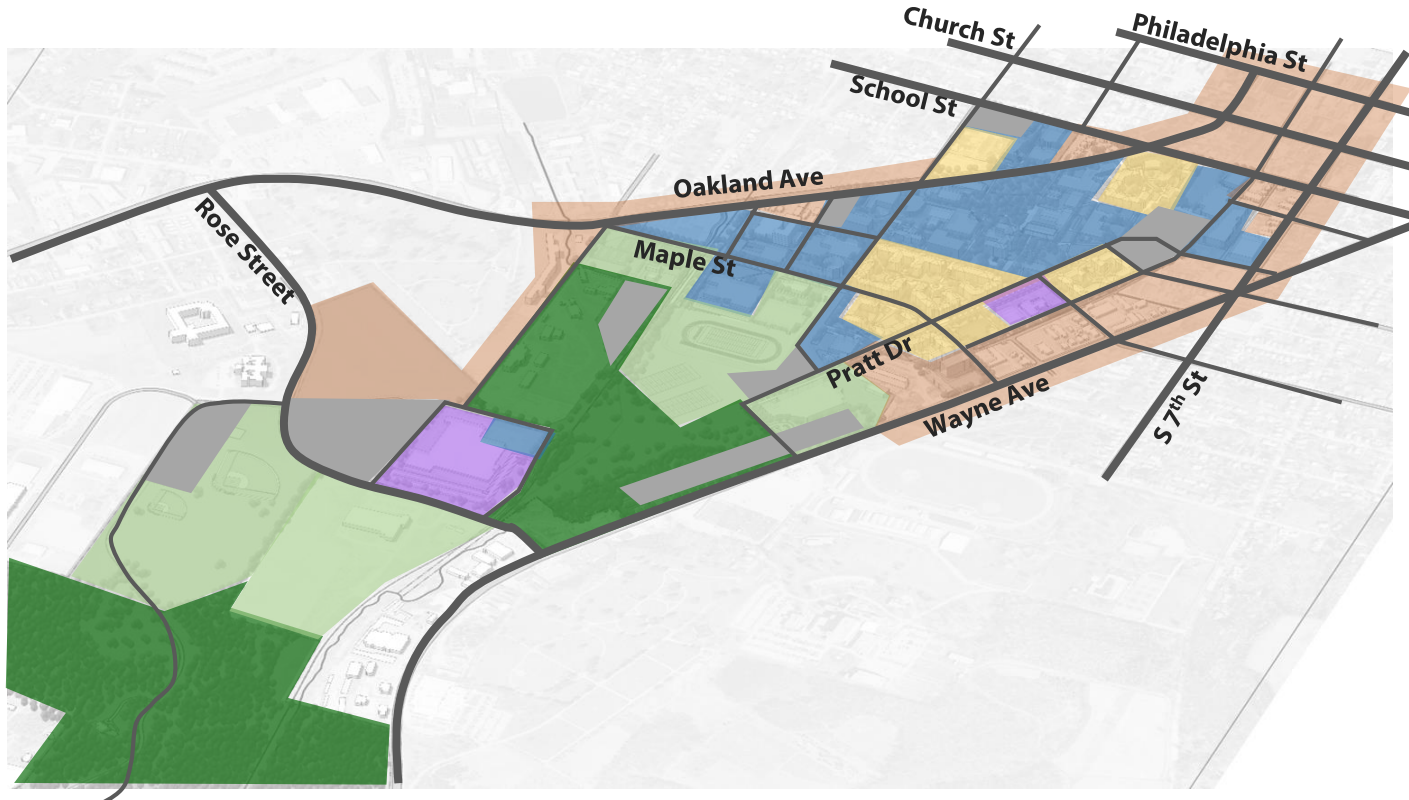
2011 Master Plan Principles

- Focus on core academic strengths
- Match strategic plan values to physical vision
- Develop one institutional identity
- Improve campus image
- Connect north and south campuses
- Foster innovative and collaborative partnerships
- Link campus to town
- Enrich the physical environment for learning
- Be visionary and realistic
- Develop a financial plan for implementation



2011 Master Plan Organizational Concept

- Selectively infill the northern part of campus
- Preserve the environmental integrity of the southern part of campus
- Create a north-south transit linkage
- Address and strengthen the campus edges
- Develop overlapping academic neighborhoods
- Engage downtown Indiana
- Create meaningful interior open spaces
- Enhance social gathering locations
- Expand competitive athletics and recreation opportunities



Blue	ACADEMIC/SUPPORT
Yellow	RESIDENTIAL
Purple	PHYSICAL PLANT
Orange	MIXED USE/CAMPUS EDGE
Light Green	ATHLETICS AND RECREATION
Dark Green	PRESERVATION AND NATURAL AREAS
Grey	PARKING

A Living Document!

0-5 YEAR PHASING STRATEGY

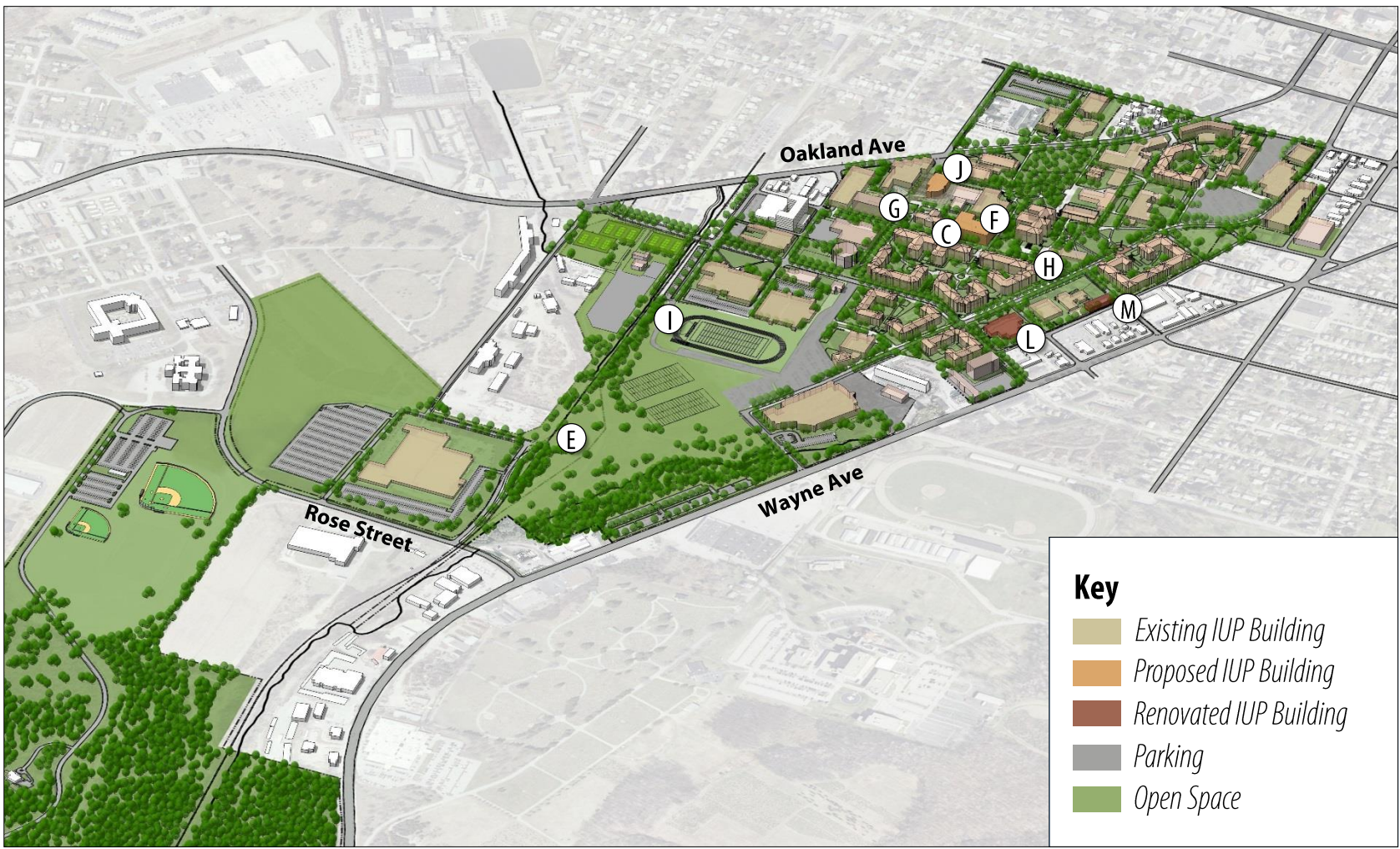
Project	Year(s)	Est. Cost	Fund*
Planning			
(A) Food Service M.P.	2011-12	\$175,000 (Aux)	
(B) Signage Master Plan	2011-12	\$70,000 UC	
(C) Traffic Studies at Grant + 11 th Streets	2012	\$75,000 UC	
(D) Arboretum Phase 1	2012-13	\$75,000 Other	
(E) Crimson Line Phase I	2012-13	\$10,000 UC, Aux	
(F) Non-Traditional Student Housing STUDY	2015	\$75,000 Aux	
(G) Property Acquisition along Wayne Avenue	2015	Not Available	Other
Building			
(H) New Facility for College of Humanities and Social Sciences	2011-13	\$37,142,000 CC	
(I) Hospitality Facility at Kovalchick Complex	2011-13	\$21,600,000 PC	
(J) New Facility for College of Natural Sciences Mathematics & Renovation of Weyandt	2012-15	\$86,200,000 CG	
Site			
(K) Sprowls Fine Arts Courtyard	2011-12	\$300,000 UC	
(L) Demo McCarthy Hall Construct New Parking	2012	\$500,000 Aux	
(M) Close Grant Street Between Pratt + 11th	2013	\$50,000 UC	
(N) Hoodlebug Trail Ext.	2014-15	\$400,000 Other	
(O) Increase Chilled Water Capacity	2015	\$1,800,000 UC	

***Funding Source Key**
 CC: Commonwealth Capital
 PC: Private Capital
 UC: University Capital
 Aux: Auxiliary Funding
 Other

Handwritten notes on the right side of the page include: "DAND 2013-14", "FINE ARTS 2013-14", "PC 2013-14", "North Dining Hall 2015-16", "POLAR Renovation 2015-15", "17,240,000 FEE", "185,492,000", and "chapter four | PHASING 65".

Accomplishments Since 2011**

** Refers to work completed or started in the last 3 years. Please see pages 63-69 of the August, 2011 Long Range Facilities Master Plan



- Ⓐ Food Service Master Plan
- Ⓑ Signage Master Plan
- Ⓒ Traffic Studies at Grant & 11th Street
- Ⓓ Student Housing Study
- Ⓔ Acquired Pike Property
- Ⓕ New Facility for College of Humanities & Social Science
- Ⓖ Sprowl's Fine Arts Courtyard Design
- Ⓗ Close Grant St. between Pratt & 11th (For Construction)
- Ⓘ Athletic Program-Phase I Scoreboard
- Ⓝ Crimson Café Design/Construction
- Ⓚ Mapping for ADA Parking and Building Access
- Ⓛ Renovate Folger Hall
- Ⓜ Eicher Building Repurposed

Not Shown: Ⓐ Ⓑ Ⓓ Ⓚ

New & Revised Initiatives

- **Short-Term Opportunities (3-5 Years)**

- New Facility for College of Natural Science and Math Design
- Library Planning and Programming
- Exterior Signage Installation

- **Mid-Term Opportunities (6-10 Years)**

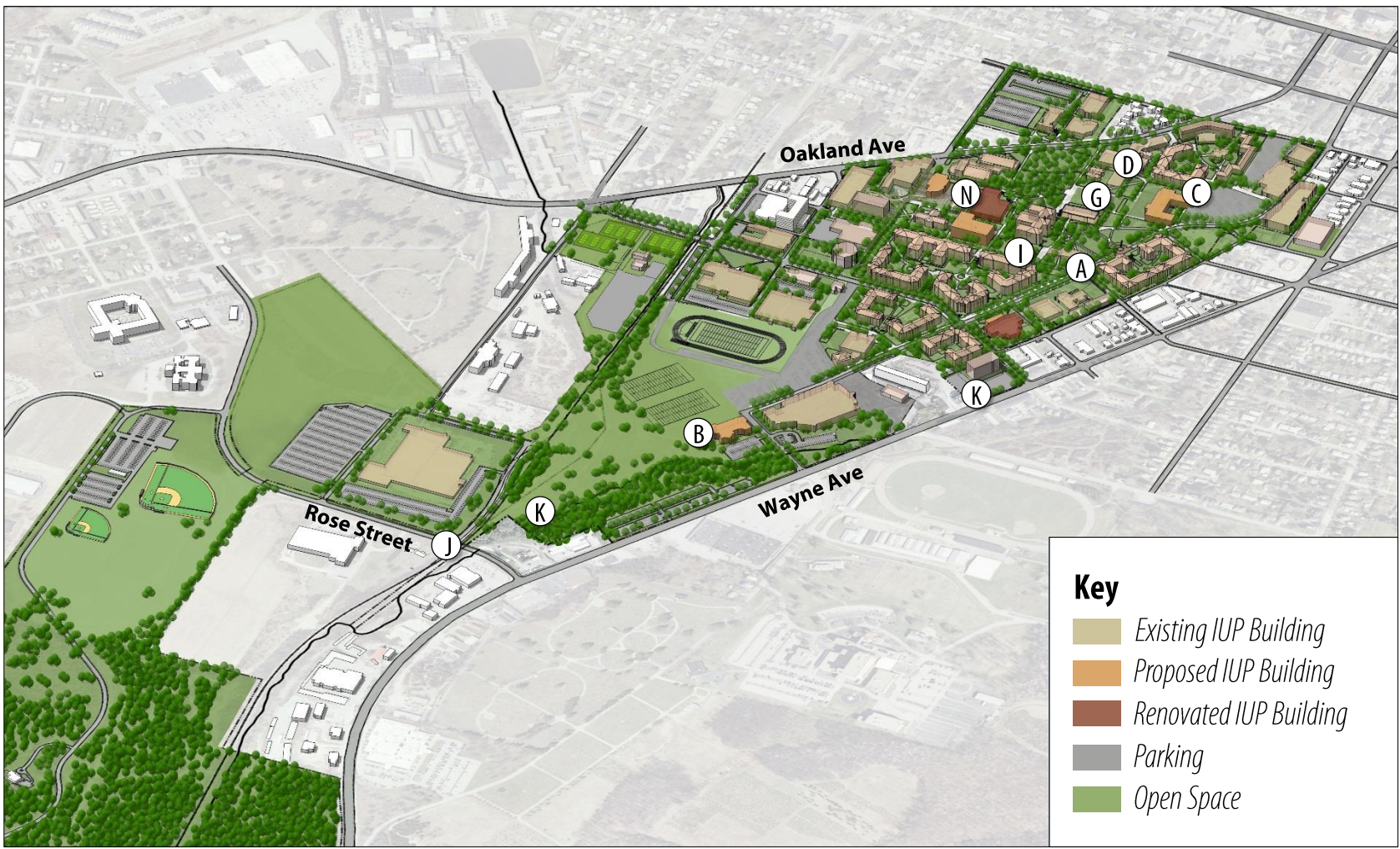
- New Location for Police/Public Safety & Visitor Center
- New Options for Non-Traditional Student Housing
- Improvements to Existing South Campus Athletics
- New Academic Commons Feasibility Study
- 8th Street connection to Philadelphia Street & Borough

- **Long-Term Opportunities (11+ Years)**

- New Academic Commons on Foster Site / Design & Construction
- South Campus Recreation Facilities
- South Parking Garage



Short-Term Opportunities (3-5 Years)



- (A) Traffic Study at Grant
- (B) Hospitality Facility at KCAC
- (C) North Dining Hall / Keith Hall Demo
- (D) New Facility for College of Natural Science & Math Design
- (E) Increase Chilled Water Capacity
- (F) Electrical Switchgear Replacement
- (G) Demo Leonard Hall
- (H) Exterior Signage Installation
- (I) Grant Street Mall Interim Phase
- (J) Hoodlebug Trail Extension Study
- (K) Demo McCarthy, Pike Building & Surface Parking Construction
- (L) Campus Landscape Improvements
- (M) Crimson Line Mapping
- (N) Library Planning and Programming
- (O) Interior Signage Installation
- (P) Non-Traditional Student Housing Study
- (Q) Property Acquisition

Not Shown: (E) (F) (H) (L) (M) (O) (P) (Q)

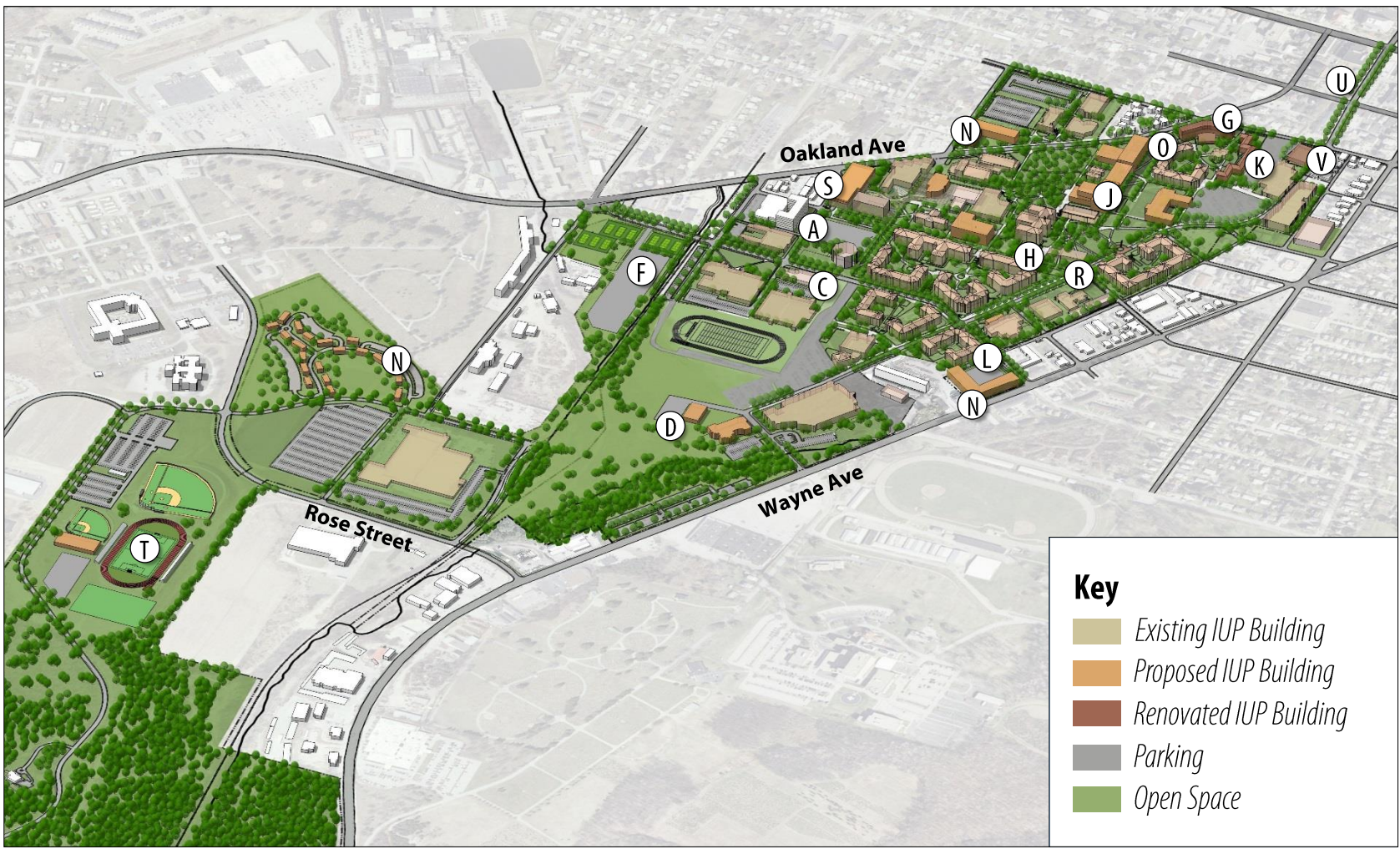
Short-Term Opportunities (3-5 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
Ⓐ	Traffic Study at Grant	2014	\$25,000	UC
Ⓑ	Hospitality Facility at KCAC	2014-15	\$20,000,000	Other
Ⓒ	North Dining Hall / Keith Hall Demo	2014-17	\$18,125,000	Aux
Ⓓ	New Facility for College of Natural Science & Math Design	2015	\$14,100,000	CC/Other
Ⓔ	Increase Chilled Water Capacity	2015	\$2,200,000	CC
Ⓕ	Electrical Switchgear Replacement	2015	\$2,000,000	UC
Ⓖ	Demo Leonard Hall	2015	\$1,600,000	CC
Ⓗ	Exterior Signage Installation	2015	\$1,135,690	UC
Ⓘ	Grant Street Mall Interim Phase	2015	\$250,000	UC
Ⓙ	Hoodlebug Trail Extension Study	2015-16	\$5,000/\$15,000	UC/Other
Ⓚ	Demo McCarthy, Pike Building & Surface Parking Construction	2015-16	\$1,200,000	UC/Aux
Ⓛ	Campus Landscape Improvements	2015-16	\$100,000	UC/Other
Ⓜ	Crimson Line Mapping	2015-16	\$25,000	UC
Ⓝ	Library Planning and Programming	2015-16	\$10,000	UC
Ⓞ	Interior Signage Installation	2016	\$2,202,040	UC
Ⓟ	Non-Traditional Student Housing Study	2016	\$100,000	Aux
Ⓠ	Property Acquisition		Not Available	UC

CC = Commonwealth Capital
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 Other



Mid-Term Opportunities (6-10 Years)



- Ⓐ Demo Foster Hall/Interim Use
- Ⓑ New Academic Commons Feasibility Study
- Ⓒ Demo Reschini House; Relocate Occupants
- Ⓓ New Facility for Police/Public Safety & Visitor Center
- Ⓔ Campus wide Utility Study
- Ⓕ Demo R&P Building with Remediation; Relocate Occupants
- Ⓖ Renovate Elkin Hall
- Ⓗ Grant Street Mall Final Design
- Ⓘ Campus Landscape Improvements
- Ⓝ New Facility for College Of Natural Science & Math Construction
- Ⓚ Renovate Whitmyre Hall
- Ⓛ Demo University Towers
- Ⓜ Arboretum Master Plan
- Ⓝ Non-Traditional Student Housing Construction (Options)
- Ⓞ Science Mall (East Lawn To Oakland Ave)
- Ⓟ Program for University Multi-Cultural Center
- Ⓠ Performance Hall Study
- Ⓡ Crimson Line Phase II
- Ⓢ Add Two Levels to Existing Parking Deck
- Ⓣ Athletic Program-Phase II Improvements to South Campus Athletics
- Ⓤ 8th Street Connection to Philadelphia Street & Borough
- Ⓥ Relocate University Services From Pratt Hall; Site Utilized by Co-op
- Ⓦ Property Acquisition

Not Shown: Ⓑ Ⓔ Ⓘ Ⓜ Ⓟ Ⓠ Ⓡ

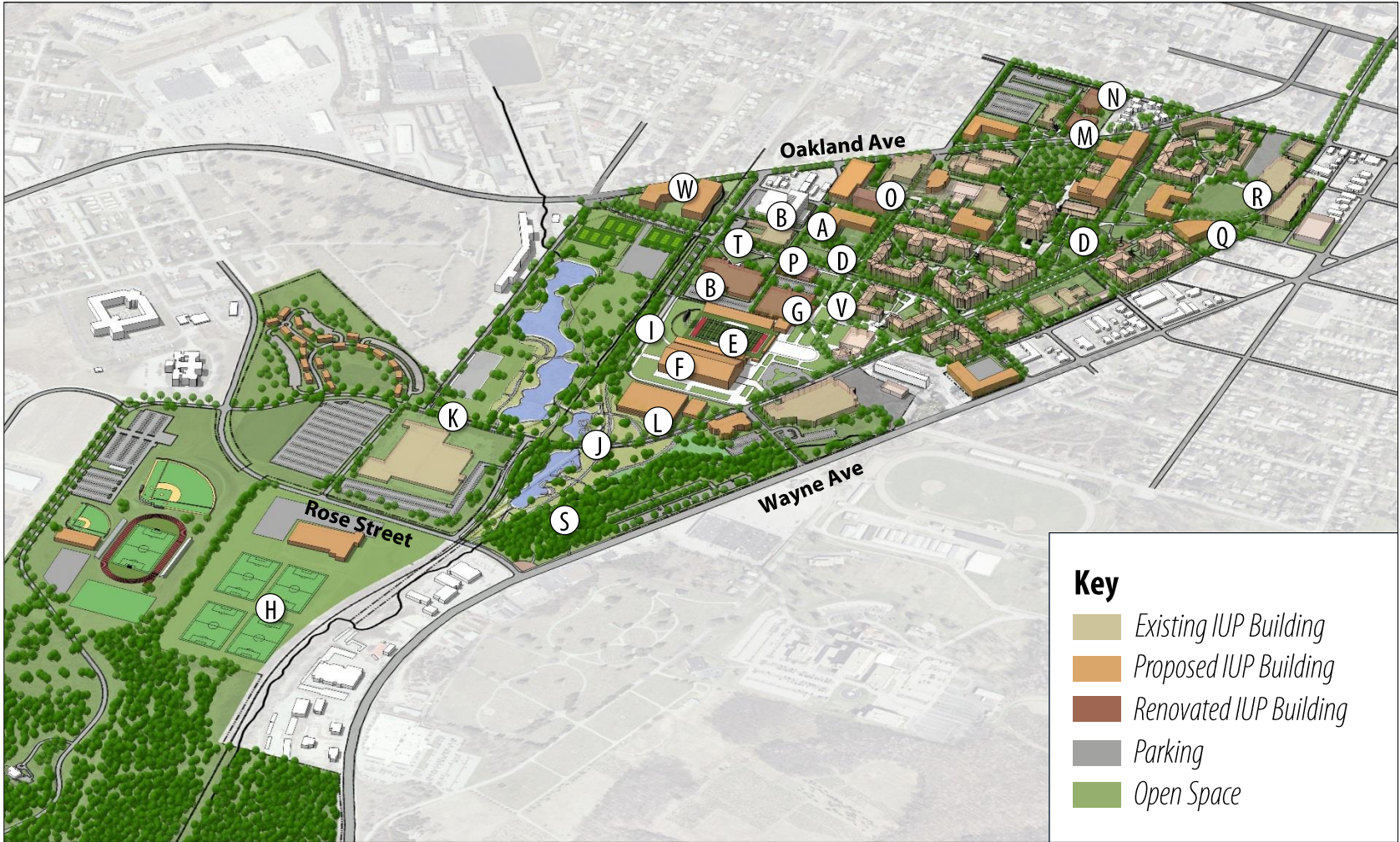
Mid-Term Opportunities (6-10 Years)

	PROJECT	YEAR(S)	ESTIMATED COST	FUNDING SOURCE
Ⓐ	Demo Foster Hall/Interim Use	2017	\$2,000,000	UC/Aux
Ⓑ	New Academic Commons Feasibility Study	2017	\$350,000	UC
Ⓒ	Demo Reschini House; Relocate Occupants	2017	\$75,000	UC
Ⓓ	New Facility for Police/Public Safety & Visitor Center	2017-18	\$14,500,000	UC
Ⓔ	Campus wide Utility Study	2017-18	\$300,000	UC
Ⓕ	Demo R&P Building with Remediation; Relocate Occupants	2018	\$150,000	UC
Ⓖ	Renovate Elkin Hall	2018-19	\$18,152,000	Aux
Ⓗ	Grant Street Mall Final Design	2018-19	\$4,700,000	UC/Other
Ⓘ	Campus Landscape Improvements	2018-19	\$100,000	UC/Other
Ⓙ	New Facility for College Of Natural Science & Math Construction	2018-20	\$78,700,000	CC/Other
Ⓚ	Renovate Whitmyre Hall	2018-20	\$3,000,000	Aux/PC/Other
Ⓛ	Demo University Towers	2019	\$1,000,000	UC/Aux
Ⓜ	Arboretum Master Plan	2019	\$150,000	Other
Ⓝ	Non-Traditional Student Housing Construction (Options)	2019-20	\$38,000,000	Aux/PC
Ⓞ	Science Mall (East Lawn To Oakland Ave)	2019-20	\$1,900,000	UC/Other
Ⓟ	Program for University Multi-Cultural Center	2020	\$125,000	Aux/PC/Other
Ⓠ	Performance Hall Study	2020	\$75,000	UC
Ⓡ	Crimson Line Phase II	2020	\$50,000	UC/PC/Other
Ⓢ	Add Two Levels to Existing Parking Deck	2020-21	\$7,100,000	Aux/UC
Ⓣ	Athletic Program-Phase II Improvements to South Campus Athletics	2020-21	\$5,445,000	Aux/PC/Other
Ⓤ	8th Street Connection to Philadelphia Street & Borough	2020-21	Not Available	PC/Other
Ⓥ	Relocate University Services From Pratt Hall; Site Utilized by Co-op	2020-21	Not Available	
Ⓦ	Property Acquisition		Not Available	UC

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 Other



Long-Term Opportunities (11+ Years)



Not Shown: (C) (U) (X)

Note: No Costs Associated with Long-Term Opportunities as part of this Master Plan Update

- (A) New Academic Commons on Foster Site/ Design & Construction
- (B) Renovate Stouffer and Zink Halls
- (C) Relocate Child Day Care
- (D) Demo Ackerman & Davis
- (E) Athletic Program-Phase III New Football Stadium
- (F) Athletic Program-Phase IV Indoor Track
- (G) Athletic Program-Phase V Renovate Field House
- (H) South Campus Recreation Facilities
- (I) 12th Street Extension--KCAC to Maple St.
- (J) Extension of Pratt Drive--KCAC to Rose Street
- (K) Crimson Line Phase III
- (L) South Parking Garage
- (M) Renovate Johnson Hall
- (N) Renovate Stright Hall
- (O) Renovate Sprowls
- (P) Renovate Pierce Hall
- (Q) University Multi-Cultural Center
- (R) Co-op Garage & Terrace
- (S) Arboretum at KCAC Area-- Design & Construction
- (T) Maple Street Improvements 11th to Oakland
- (U) Campus Landscape Improvements
- (V) 11th Street Mall (Grant to Filed House)
- (W) New Academic Triangle at Oakland and Maple
- (X) Property Acquisition

A Vision for the Future

